



VITAL2019

Connect. Inspire. Lead.

June 19–21
JW Marriott Marquis
Miami

Monday, June 17	
8 am–5 pm	Fellows Program
Tuesday, June 18	
8 am–5 pm	Fellows Program
11 am–5 pm	Association Board Meeting (closed)
Noon–5 pm	Government Relations Academy
5:30–7 pm	Leadership Reception (invitation only)
Wednesday, June 19	
7 am–7 pm	Conference Registration Open
8 am–noon	Fellows Program
8 am–noon	Government Relations Academy
8 am–noon	<p>Preconference Workshop: Funding Population Health Programs <i>(preregistration required, additional \$250.00 fee applies)</i></p> <p>Essential hospitals employ a variety of innovative approaches to identify and secure the resources needed to support population health efforts. Explore available levers and strategies for securing funding to influence social determinants of health, and hear from essential hospitals who have successfully implemented such strategies.</p>
8:30–11:30 am	Institute Board Meeting (closed)
Noon–1 pm	<p>Climate Resilience Stakeholder Forum <i>(complimentary event, preregistration required)</i></p> <p>This luncheon is an opportunity to learn from your peers about successful environmental sustainability initiatives at essential hospitals. As the effects of climate change become more prevalent, hospitals are becoming more engaged in sustainability initiatives that build climate resiliency, control pollution, and reduce their carbon footprints. Stop by and share what steps your hospital is taking to reduce its environmental impact and build resilient communities. Topics discussed will include best practices, challenges to progress, and financial considerations related to investment in climate resilience and carbon reduction.</p>
1–1:45 pm	<p>340B Interest Group Meeting</p> <p>The 340B Interest Group brings together individuals interested in discussing issues related to the 340B Drug Pricing Program.</p>
1:45–2:15 pm	First-Time Attendee Orientation

Wednesday, June 19, continued	
2:15–3 pm	<p>Financial Interest Group Meeting</p> <p>The Financial Interest Group is a platform for essential hospital leaders to learn and share knowledge about their unique financial challenges.</p>
3:30–5:15 pm	<p>Opening General Session</p> <p>President’s Address Bruce Siegel, MD, MPH—President and CEO, America’s Essential Hospitals</p> <p>Keynote Speaker Ezekiel Emanuel, MD, PhD—Vice Provost for Global Initiatives, the Diane v.S. Levy and Robert M. Levy University Professor, and Chair of the Department of Medical Ethics and Health Policy at the University of Pennsylvania</p>
5:15–6:30 pm	Opening Reception
Thursday, June 20	
7 am–5 pm	Conference Registration Open
7–8 am	Networking Breakfast
8–9 am	Critical Conversations (choose one of five)
<i>Clinicians as System Partners</i>	<p>Better Approaches to End-Of-Life Care</p> <p>Julianne Eddy, RN, MPH—Senior Director of Palliative Care, University Health System</p> <p>Jon Housley, PharmD, MBA—Assistant Operations Executive, UK HealthCare</p> <p>Jessica McFarlin, MD—Assistant Professor of Neurology, UK HealthCare</p>
<i>Executive Leadership Lessons</i>	<p>Breaking the Glass Ceiling: The Woman’s Leadership Experience</p> <p>Jo-el Detzel, MSHA—Vice President, Ancillary and Support Services, Maricopa Integrated Health System</p> <p>Averil Kane—Associate Chief Financial Officer, Cambridge Health Alliance</p> <p>Jamie Mathis, MSN, RN—Associate Administrator, Harris Health System</p> <p>Leslie Safier, MPH—Director of Performance Improvement, Zuckerberg San Francisco General Hospital and Trauma Center</p> <p>Ann Varghese, MBA, MHA—Director of Ambulatory Operations, UTMB Health</p>
<i>Finance and Payment Policy</i>	<p>The Economics of Medicare GME: Starting New Training Programs</p> <p>Daniel Deslatte, MPA – Senior Vice President Business Affairs and External Relations at The University of Texas Health Science Center at Tyler</p> <p>Jon Scaglione – Director Academic Medicine Consulting Group at Germane Solutions</p>

Thursday, June 20, continued	
<i>Improving Population Health</i>	<p>Bundling Social Determinants and Quality Work to Improve Population Health</p> <p>Steven Chen, MD—Medical Director, Hayward Wellness Center, Alameda Health System</p> <p>Benjamin Emmert-Aronson, PhD—Cofounder, Director of Operations, Open Source Wellness</p> <p>Helen Pagilagan, DNP, RN—System Manager, Care Management Education, Alameda Health System</p>
<i>Innovations in Health Care</i>	<p>Value-Based Population Health Strategies and Innovations in Action</p> <p>Nabil Chehade, MD, MSBS—Senior Vice President, Chief Population Health Officer, The MetroHealth System</p> <p>Susan Freeman, MD, MS—President and CEO, Center for Population Health, Temple University Health System</p> <p>Ryan Johnson, MBA, MS—Manager of Business Operations and Finance, The Population Health Innovation Institute, The MetroHealth System</p>
9–10:30 am	<p>General Session and Town Hall Meeting</p> <p>Keynote Speaker Sue Klebold—Author, <i>A Mother's Reckoning: Living in the Aftermath of Tragedy</i></p>
10:30–11 am	Networking Break
11 am – 12:15 pm	Education Breakout Sessions (choose one of five)
<i>Clinicians as System Partners</i>	<p>Demonstrating the Value of “In Workflow” Clinical Decision Support</p> <p>Wendy Whittington, MD – Physician Executive, Premier Inc.</p>
<i>Executive Leadership Lessons</i>	<p>Toxic Teams: Diagnosis and Treatment</p> <p>Vera Appiah-Agyemang, RN, MSN—Senior Associate Director of Nursing, Maternal Child Health, NYC Health + Hospitals/Kings County</p> <p>Steve Salee, MSW, MPA—Partner and Founder, Wildfire Strategies</p> <p>Wendy Wilcox, MD, MPH, MBA—Chair, Obstetrics, Gynecology, and Women's Health, New York City Health + Hospitals/Kings County</p>
<i>Finance and Payment Policy</i>	<p>Foundations of Essential Hospital Funding</p> <p>Sarah Mutinsky, JD, MPH—Deputy Washington Counsel, America's Essential Hospitals; Founding Senior Advisor, Eyman Associates</p>

Thursday, June 20, continued	
<i>Improving Population Health</i>	<p>Leveraging Community Health Workers to Improve Population Health</p> <p>Brenda Battle, RN, MBA—Vice President, Urban Health Initiative and Chief Diversity, Inclusion and Equity Officer, The University of Chicago Medicine</p> <p>Louise Giles, MD, MPH—Director, Asthma Center, Comer Children's Hospital</p> <p>Dennis Hsieh, MD, JD—Assistant Professor, Department of Emergency Medicine; Director, Medical Legal Community Partnerships—Whole Person Care Los Angeles, Harbor UCLA Medical Center, Los Angeles County Department of Health Services</p> <p>Stacy Ignoffo, MSW—Director of Community Health Innovations, Sinai Urban Health Institute, Sinai Health System</p> <p>Helen Margellos-Anast, MPH—Senior Research Director, Sinai Urban Health Institute, Sinai Health System</p> <p>Shamsher Samra, MD, MPhil—Assistant Professor, Harbor-UCLA Department of Emergency Medicine</p>
<i>Innovations in Health Care</i>	<p>California's Whole Person Care: Progress and Early Results</p> <p>Amanda Clarke, MPH—Associate Director of Programs, California Association of Hospitals and Health Systems/Safety Net Institute</p> <p>Sandra Kiapi—Management Analyst, Whole Person Care, Public Health, Policy and Planning, San Mateo County Health</p> <p>Belinda Waltman, MD—Medical Director, Whole Person Care—LA, Los Angeles County Department of Health Services</p>
12:15–2 pm	Gage Awards Luncheon
2:15–2:45 pm	Mini-Sessions (choose one of five)
<i>Clinicians as System Partners</i>	<p>Successful Culture Change on the Path to Zero Harm</p> <p>Karen Ziemianski, RN, MS—Senior Vice President of Nursing, Erie County Medical Center</p>
<i>Executive Leadership Lessons</i>	<p>Mass Casualty Response and Communications: Are You Ready?</p> <p>Gino Santorio, MPA—President and CEO, Broward Health</p>
<i>Finance and Payment Policy</i>	<p>Texas v. Azar: Understanding Legal Challenges to the ACA</p> <p>Eva Johnson, JD – Senior Advisor, Eymann Associates</p>
<i>Improving Population Health</i>	<p>Equity of Care: Strategy, Partnerships, and Execution</p> <p>Carol Babcock – Director, Healthy Communities and Palliative Care, Navicent Health</p> <p>Christopher Cornue—Senior Vice President, Chief Strategy and Chief Innovation Officer, Navicent Health</p> <p>Roy Gilbreath, MD—Senior Vice President, Chief System of Care Integration Officer, Navicent Health</p>

Thursday, June 20, continued	
<i>Innovations in Health Care</i>	<p>Implementing an Integrated Care Delivery System</p> <p>Eric Stephens, MBA—Chief Analytics Officer, Nashville General Hospital</p> <p>Jennifer Sujdak—Director of Care Integration, Nashville General Hospital</p> <p>Joseph Webb, DSc—CEO, Nashville General Hospital</p>
2:45–3:15 pm	Networking Break
3:15–3:45 pm	Mini-Sessions (choose one of five)
<i>Clinicians as System Partners</i>	<p>Language Access Tools for Safe LEP Patient Communication</p> <p>Vonessa Costa—Manager, Multicultural Affairs and Patient Services, Cambridge Health Alliance</p> <p>Ranjani Paradise, PhD—Assistant Director of Operations, Research and Evaluation Scientist, Institute for Community Health</p>
<i>Executive Leadership Lessons</i>	<p>Managing the Message in an (Often) Unmanageable Environment</p> <p>Jay Shannon, MD—CEO, Cook County Health</p> <p>Caryn Stancik, MPA—Chief Communications and Marketing Officer, Cook County Health</p>
<i>Finance and Payment Policy</i>	<p>State Trend: Transforming Population Health through Medicaid Financing</p> <p>Michael Dalton, MSOD—Director, State Government Relations, The MetroHealth System</p>
<i>Improving Population Health</i>	<p>When Health Care is True Care: Building Medical-Legal Partnerships</p> <p>Kathleen Grimm, MD, MHsc—Director, Supportive Medicine and Palliative Care Service, Erie County Medical Center</p> <p>Sandra Lauer, RN—Continuum of Care Director, Erie County Medical Center</p> <p>Karen Nicolson, Esq.—CEO, Center for Elder Law & Justice</p>
<i>Innovations in Health Care</i>	<p>One Health—Treating the Person First</p> <p>Susan Cooper, MSN, RN—Chief Integration Officer, Senior Vice President, Regional One Health</p>
3:45–5 pm	Poster Session
5–6:30 pm	<p>Federal Action Network (FAN) Reception (Invitation-only)</p> <p>Join your colleagues for a reception exclusively for members of the Federal Action Network (FAN), America’s Essential Hospital’s individual membership category for member hospital employees interested in federal advocacy.</p>
7 pm	Open Night to Enjoy Miami

Friday, June 21	
7 am–noon	Conference Registration Open
7–8 am	Networking Breakfast
8–9 am	Critical Conversations (choose one of five)
<i>Clinicians as System Partners</i>	<p>Opioid Treatment: From the Emergency Department to Primary Care</p> <p>David Freedman, M.Ed—Project Director, Memorial Healthcare</p> <p>Angela Mooss, PhD—Executive Director, Behavioral Science Research Institute</p> <p>Claudia Vincenzo, PhD—Clinical Supervisor, Memorial Regional Outpatient Behavioral Health Center</p>
<i>Executive Leadership Lessons</i>	<p>Changing Culture and Surviving a Financial Crisis</p> <p>Justin Farren, MBA—Vice President of Ambulatory Operations, Yuma Regional Medical Center</p> <p>Kris Gaw, MBA—Executive Vice President, Chief Operating Officer, Maricopa Integrated Health System</p>
<i>Finance and Payment Policy</i>	<p>Cost of Care: Emerging Policies & Tools for Patient Conversations</p> <p>Kim Erwin – Founder and Codirector, Institute for Healthcare Delivery Design, Population Health Sciences, Office of the Vice Chancellor for Health Affairs, University of Illinois at Chicago</p> <p>Erin O’Malley, MLA – Senior Director of Policy, America’s Essential Hospitals</p> <p>Deborah Roseman, MPH – Principal Project Specialist, America’s Essential Hospitals</p>
<i>Improving Population Health</i>	<p>Breaking the Cycle: Hospital-based Violence Intervention</p> <p>Dennis Hsieh, MD, JD—Assistant Professor, Department of Emergency Medicine; Director, Medical Legal Community Partnerships—Whole Person Care Los Angeles, Harbor UCLA Medical Center, Los Angeles County Department of Health Services</p> <p>Javier Martinez—HBVI Case Manager, Southern California Crossroads</p> <p>Antoinette Salas – Injury Prevention Coordinator, Harbor-UCLA</p> <p>Shamsher Samra, MD, MPhil—Assistant Professor, Harbor-UCLA Department of Emergency Medicine</p>
<i>Innovations in Health Care</i>	<p>Reducing Disparities: A California Statewide Effort</p> <p>Amanda Clarke, MPH—Associate Director of Programs, California Association of Hospitals and Health Systems/Safety Net Institute</p> <p>Erika Jensen, MPH – Assistant to the Health Services Director, Contra Costa Health Services</p> <p>Amy Sitapati, MD—Chief Medical Information Officer, Population Health, UC San Diego Health</p>
9:15–noon	Closing General Session

Preliminary Listing of Poster Presentations

Centering: Successful Implementation and Improved Health Outcomes

Einstein Medical Center Philadelphia

Bridging the Gap in Care for Developmentally Disabled Individuals

Erie County Medical Center

Asthma Home Based Self-Management

New York City Health + Hospitals/Kings County

Creating Social Proxies to Better Understand Safety-Net Patients

NYC Health + Hospitals

Proactive Rounds in Psychiatry: Improving Safety Quality Metrics

New York City Health + Hospitals/Kings County

Impact of a 'Meds to Beds' Program in Reducing Readmissions for CHF/AMI

Newark Beth Israel Medical Center

High ED Utilization—Exploratory Multi-Organizational Analysis

Parkland Health & Hospital System

Parkland Connect—Using Telehealth to Expand Access for Indigent Care

Parkland Health & Hospital System

Providing Intensive Post-Discharge Care—Acute Response Clinics

Parkland Health & Hospital System

RN-Led Clinic: Improving Outcomes for Chronically Ill Patients

Parkland Health & Hospital System

Social Determinants: Close the Revolving Door on Readmissions

Parkland Health & Hospital System

A Collaborative Approach to Improve Quality in Post-Acute Care

Temple University Health System

Reducing Thromboembolic Events with Education and Accountability

UF Health Jacksonville

Universal MRSA Decolonization to Reduce Adult ICU MRSA Infections

UF Health Jacksonville

Improving Continuity of Care for Patients Experiencing Homelessness

University Medical Center New Orleans